

Cambridge International Examinations

Cambridge International Advanced Level

Paper 3 Case S	Study		February/March 3 h	2018 ours
BUSINESS			960	9/32
CENTRE NUMBER		CANDIDATE NUMBER		
CANDIDATE NAME				

Candidates answer on the Question Paper.

No Additional Materials are required.

READ THESE INSTRUCTIONS FIRST

Write your Centre number, candidate number and name in the spaces at the top of this page. If you need additional answer paper ask the invigilator for a continuation booklet.

Write in dark blue or black pen.

You may use an HB pencil for any diagrams, graphs or rough working.

Do not use staples, paper clips, glue or correction fluid.

DO NOT WRITE IN ANY BARCODES.

Section A

Answer all questions.

Section B

Answer **one** question.

You are advised to spend no more than 40 minutes on Section B.

Refer to the Insert for the case study for this Paper.

At the end of the examination, fasten all your work securely together.

The number of marks is given in brackets [] at the end of each question or part question.



Section A

Answer all questions in this section.

1	neighbouring countries.' (Lines 15–16)	
F	Analyse the likely impact on AP of this decision.	
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[40]
 [16]

4 (a) Refer to Table 3 below (reproduced from the insert) and the network diagram on the opposite page.

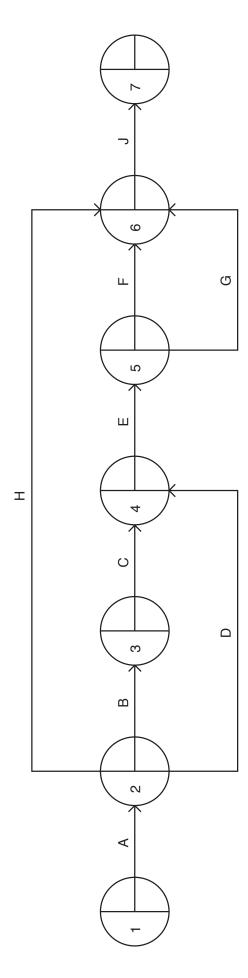
Table 3: Estimated times for activities for building and equipping the new factory

	Activity	Duration (weeks)	Preceding activities
А	Plan new building and employ building contractor	8	None
В	Remove existing building	2	А
С	Clear and prepare the site	1	В
D	Deliver building materials to site	1	Α
Е	Complete building work	4	C, D
F	Connect water supply and electricity	2	E
G	Install machinery	3	E
Н	Recruit new workforce	4	А
J	Train workforce on site	1	F, G, H.

(i)	Calculate and enter on the network diagram the earliest start time (EST) are	nd latest
	finish time (LFT) for each activity.	[7]

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(ii)	Identify on the network diagram the critical path.	[1]
You	may use the space below to show any workings, if needed.	

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Section B

Answer one question from this section.

Assume 1		director	rs choo	se op	tion A.	Evalu	ate ho	w this	strateg	y may	be	succes
mplemen	tea.											
Write the	question	number	here:									

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[20

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