

Cambridge International AS & A Level

CANDIDATE NAME					
CENTRE NUMBER			CANDIDATE NUMBER		

6601978899

BUSINESS 9609/31

Paper 3 Case Study May/June 2020

3 hours

You must answer on the question paper.

You will need: Insert (enclosed)

INSTRUCTIONS

- Section A: answer all questions.
- Section B: answer one question.
- Use a black or dark blue pen.
- Write your name, centre number and candidate number in the boxes at the top of the page.
- Write your answer to each question in the space provided.
- Do not use an erasable pen or correction fluid.
- Do not write on any bar codes.
- You may use an HB pencil for any diagrams, graphs or rough working.

INFORMATION

- The total mark for this paper is 100.
- The number of marks for each question or part question is shown in brackets [].
- The insert contains the case study.

Answer all questions in Section A and answer one question in Section B.

You are advised to spend no more than 40 minutes on Section B.

Section A

Answer all questions in this section

Analyse the	benefits to JGS o	ot outsourcing] .		
			•••••	 	

[10]

(a)	Ref	er to Table 1 and lines 24–26. Calculate the:
	(i)	average seasonal variation for quarter 3
		[2]
	(ii)	forecast sales for quarter 3 in 2021, assuming a forecast trend of \$86560.
		[2]
(b)		er to lines 20–21. Calculate the income elasticity of demand (YED) of the residents of ntry K for JGS tours.
		[2]

•••••	 	 	 	 	 	

[40]

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 •••••	 	 	 	

[16]

(a)	Ref	er to Table 2. Calculate the:	
	(i)	number of customers needed for a tour to break even	
	/ii\	total contribution from a tour with two customers	[၁]
	(ii)	total contribution from a tour with two customers	
			[2]
	(iii)	profit or loss from a tour with two customers.	
			[3]

[12]

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•	

[16]

Section B

Answer one question in this section

Evaluate whether the decision tree calculation in Table 3 is sufficient for JGS to make a strategic choice between Option 1 and Option 2.

7	Evaluate the significance of contingency planning for JGS as it prepares to implement its future strategies.
	Write the question number here:

[20]

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